

Return on Investment

	Return on Investment	Achieved by	Visible antecedents
Increase revenue	Increase spending from existing customers	 Increased frequency of purchases Purchases of new products/services Purchasing premium products/services Increased retention rates Selling community merchandise 	 Higher engagement (comments, clicks, likes) Greater brand loyalty (sentiment * connections between members) Customer insight/innovation to develop new products for existing customers
	Increase in customers	 Lead generation Lead conversion Advocacy Advertising New revenue streams 	 Higher community traffic/increase in members Web traffic (SEO, Word-of-mouth) Positive sentiment Sharing Direct approaches
	Increased staff productivity	 Knowledge sharing Reduced duplication of work Higher morale Reduced turnover Innovation 	 Active knowledge management groups Knowledge sharing throughout different group sectors Increased sentiment amongst employees Contribution of positive ideas Staff productivity ratios Production of staff generated material
Reduced costs	Reduced marketing costs	Less spending on advertisingLess spending on PR	 Increased membership of the community (# visiting members) Higher levels of referrals via community (shares, recommendations, reviews)
	Reduced customer service costs	Call deflectionReduced customer service staff	 Product/service answers questions by community Response rate to questions Resolved rate to questions Speed of response to questions Enhanced customer knowledge Customer satisfaction surveys
	Reduced recruitment costs	Less spending on headhunting costsReduced training needs	 Recruitment via community Headhunting top community members Hiring more knowledgeable and passionate employees
	Reduced focus- group costs	Community-generated innovationQuestions via community	 Surveys Polls Community-highlighted problems Community-highlighted opportunities
Fulfillment of organization's mission (non- profits)	Non-financial	More informed membersProven world changeHappier members	 Satisfaction surveys Observational analysis Milestones achieved Greater happiness Online collaboration